



# **Team of Teams: New Rules of Engagement for a Complex World by General Stanley McChrystal | Summary & Analysis**

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### OVERVIEW

Team of Teams: New Rules of Engagement for a Complex World by General Stanley McChrystal is a New York Times bestselling book exploring a new organizational model designed to be adaptable in the emerging and unpredictable world created by communication technologies. The author uses his considerable experience as a commander of the Joint Special Operations Task Force in Iraq, as well as drawing on several well researched examples from the corporate world, to make an argument that vertical and compartmentalized organizations are no longer well situated to thrive in the contemporary environment. Instead, he offers a detailed look at how he and others successfully transformed the Task Force based on the principles of shared consciousness and empowered execution. This review offers a detailed summary of the main themes and arguments in the book, followed by an analysis.

Retired General McChrystal is largely credited with the death of Abu Musab al-Zarqawi in 2006, who was at that time the leader of Al-Qaeda in Iraq. At that time he was serving as the commander of the Joint Special Operations Task Force in Iraq. He has also served as Commander of the International Security Assistance Force and U.S. Forces in Afghanistan. He has gone on to found the consulting firm the McChrystal Group along with others from military, academic and civilian sectors. The firm advises organizations on the kinds of practices argued for in this book.

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